Rocky View County | Governance & Priorities Committee

December 3rd, 2019

Economic Development Opportunity

IN ROCKY VIEW COUNTY, ALBERTA

Fulton Industrial Park

August 5, 2015 Earthmoving Underway



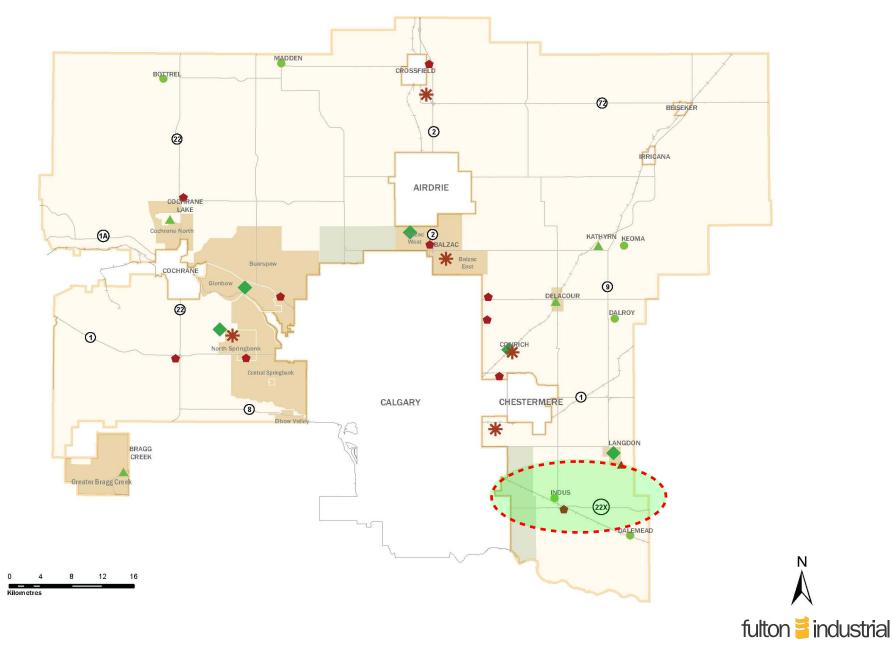
August 8, 2019 10-15 Businesses Located in Fulton Development



Opportunity Synopsis

- The Highway 22x Corridor holds significant economic development potential in Rocky View County
- Opening of the South West Ring Road will accelerate this potential
- The Fulton Industrial Development is a Catalyst for development of this Corridor
- The timing is optimal for Rocky View County to identify and prioritize this opportunity

The Highway 22x Corridor

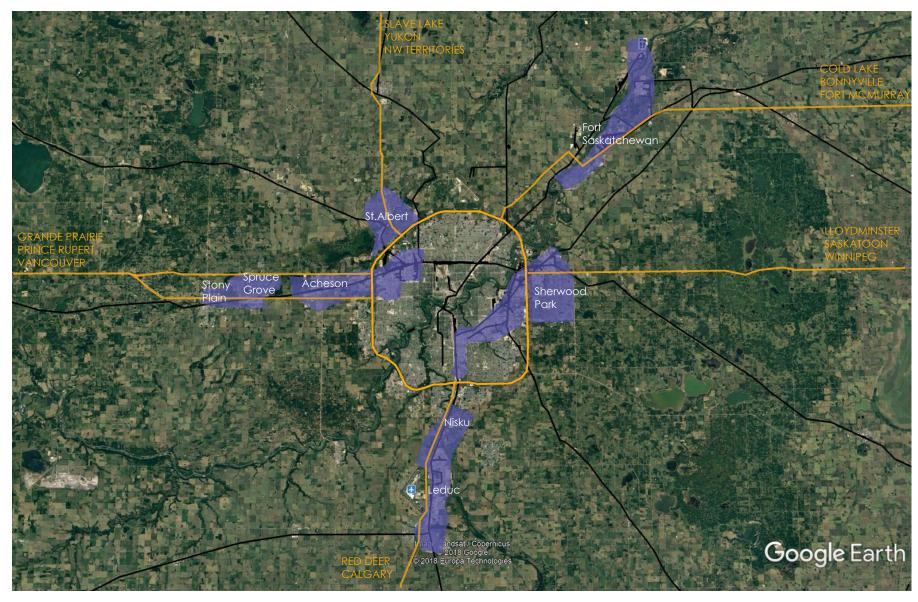


SUMMARY:

- Nearly identical development attributes as other successful rural development corridors in Alberta
- Hwy 22x is a primary commercial shipping route to, from and through Calgary
- Confluence of primery east/ west highway (22x), north/ south highway (791) and the CP Rail main line
- Under 10 minutes to the Ring Road, Hwy 1, Deerfoot Trail, 114th Ave and Glenmore Trail
- 10 minutes from Calgary's largest and fastest growing communities in the SE
- 10 minutes from Rocky View County's largest Hamlet of Langdon
- In an area of the County well suited to non-residential development

Rural Development Corridors

Development Corridors Around Edmonton

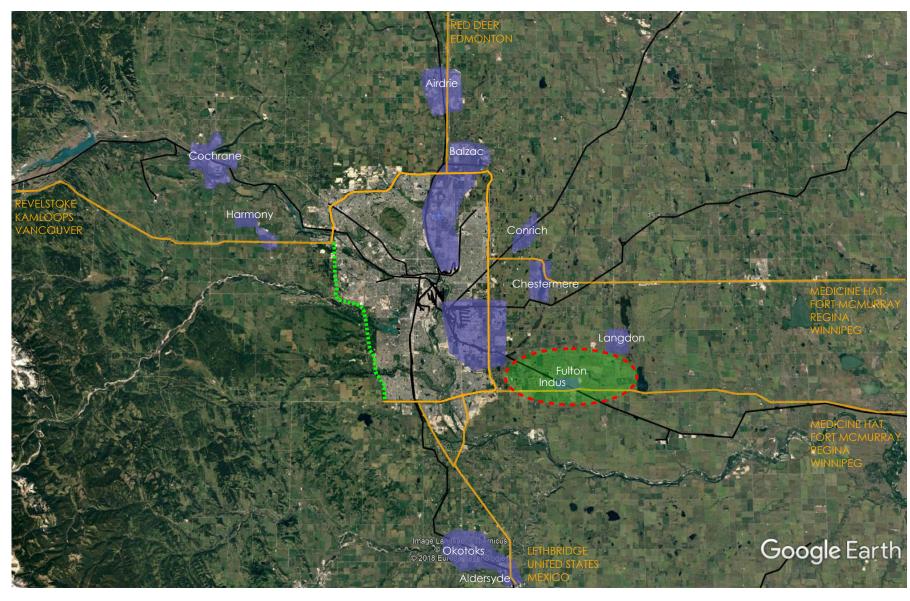


EDMONTON AREA DEVELOPMENT PATTERNS:

- Development follows primary commerical shipping routes out of major Cities
- Particularly along corridors that have combined road & rail routes
- This pattern has evolved further in Edmonton than it has in Calgary
- Edmonton Ring Road was completed before Calgary's
- It was forecast to carry 40,000 vehicles per day by 2020. It is already carrying 80,000 vehicles per day.
- This has accelerated the forces that draw commercial and industrial activity and development beyond City limits

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Development Corridors Around Calgary



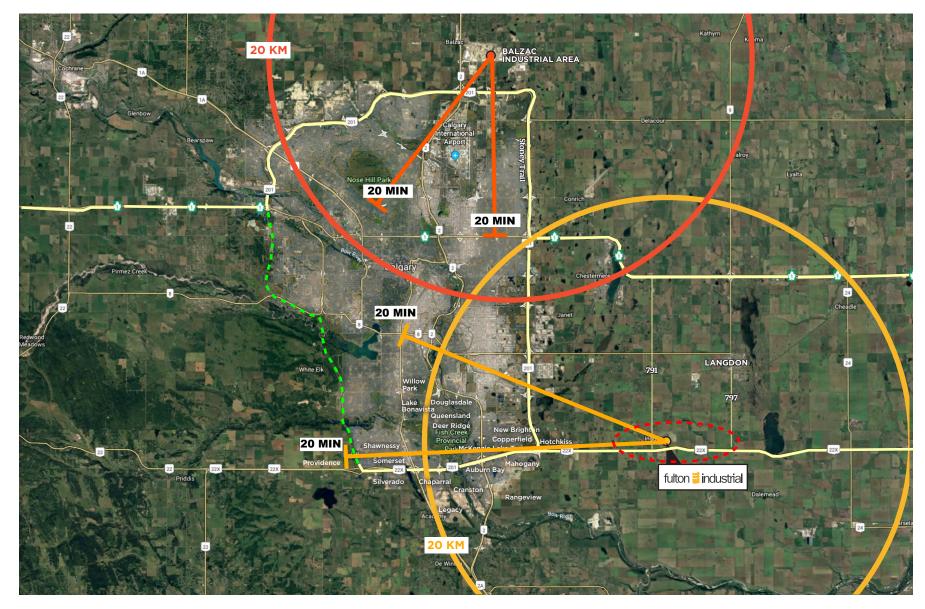
CALGARY AREA DEVELOPMENT PATTERNS:

- Inevitable growth outward from Calgary is only just beginning
- The only shipping corridors with combined road/rail routes near the City are Hwy 2 North and Hwy 22x East
- Calgary's emerging role as a distribution hub will be a key driver of this trend although not the only one
- The completion of the SW Ring Road will increase the strategic importance of the Hwy 22x Corriodor
- The same forces that propelled Balzac will propel the Hwy 22x Corridor on completion of the SW Ring Road
- Rocky View County have anticipated this potential for years, but now there is a real opportunity to capitalize on it

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Local Significance of the Hwy 22x Corridor

Proximity to the City of Calgary



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LOCAL DEVELOPMENT CHARACTERISTICS:

- 10 minutes from SE Calgary
- 8 minutes from Ring Road
- 10 minutes from Calgary's primary industrial
- 10 minutes from fastest growing residential areas in Calgary
- 10 minutes from Langdon
- Confluence of major transportation routes and Railway
- 20 minutes drive time in the South East offers increased range that covers most of South Calgary

Comparative Travel Times

Average Drive Times

| INDUSTRIAL AREA | NEAREST RESIDENTI COMMUNIT | AL | NEAREST C-TRAIN STATION | STONEY TRAIL RING ROAD | CALGARY AIRPORT | FOOTHILLS INDUSTRIAL PARK | CN RAIL YARD | CP RAIL YARD | DOWN- TOWN CORE |
|---|---|---|--|------------------------------|--------------------|---------------------------------|-----------------|-----------------|-----------------------|
| BALZAC Rocky View County (\$450k - 650k/acre) | Airdrie, AB Redstone NE Coventry Hills NW Panorama Hills NW Evanston NW | (10min) (10min) (15min) (15min) (15min) | 14 min 160 Ave N Station (Planned) | 8 min | 17 min | 27 min | 32 min | 28 min | 29 min |
| CONRICH Rocky View County (\$500k - 600k/acre) | Coral Springs NE Falconridge NE Temple NE Monterey Park NE | (10min) (10min) (11min) (11min) | 19 min McKnight Blvd. Station | 8 min | 24 min | 18 min | 0 min | 21 min | 27 min |
| FULTON Rocky View County (\$350k - 400k/acre) | Langdon, AB Mahogany SE Auburn Bay SE New Brighton SE McKenzie Towne SE | (10min) (11min) (11min) (11min) (11min) | 11 min Mahogany Station (Planned) | 8 min | 38 min | 15 min | 20 min | 19 min | 33 min |
| SHEPARD City of Calgary (\$450k - 550k/acre) | New Brighton SE McKenzie Towne SE Mahogany SE Auburn Bay SE | (11min) (11min) (12min) (12min) | 14 min South Hill Station | 6 min | 31 min | 12 min | 17 min | 12 min | 29 min |
| FRONTIER / JANET 84TH STREET Rocky View County (\$450k - 550k/acre) | Erin Woods NE Dover Glen NE Applewood Park NE Forest Lawn NE | (7min) (10min) (10min) (10min) | 12 min Lynwood Millican Station | 2 min | 32 min | 8 min | 12 min | 11 min | 21 mir |

LOCAL DEVELOPMENT CHARACTERISTICS:

- Similar travel time metrics to most established industrial areas
- Superior proximity to east/ west shipping routes
- Superior proximity to south east Calgary industrial areas
- Superior proximity to residential population
- Directly supports economic growth and development in both Langdon and East Rocky View

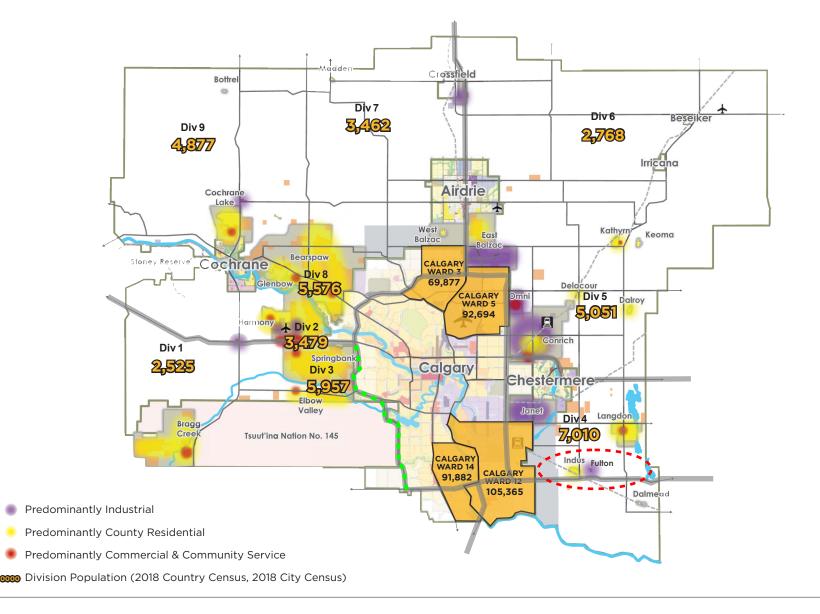
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County Planning Considerations



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LOCAL DEVELOPMENT **CHARACTERISTICS:**

• WEST:

Country Residential and commercial focus

• NORTH (EXCLUDING BALZAC):

Hamlet residential and agricultural with Crossfield Industrial

• NORTHEAST:

Balzac/Conrich establishing as a commercial and industrial hub

• EAST:

Mixed considerations (City of Calgary, City of Chestermere, industrial commercial, residential, agricultural)

• SOUTHEAST:

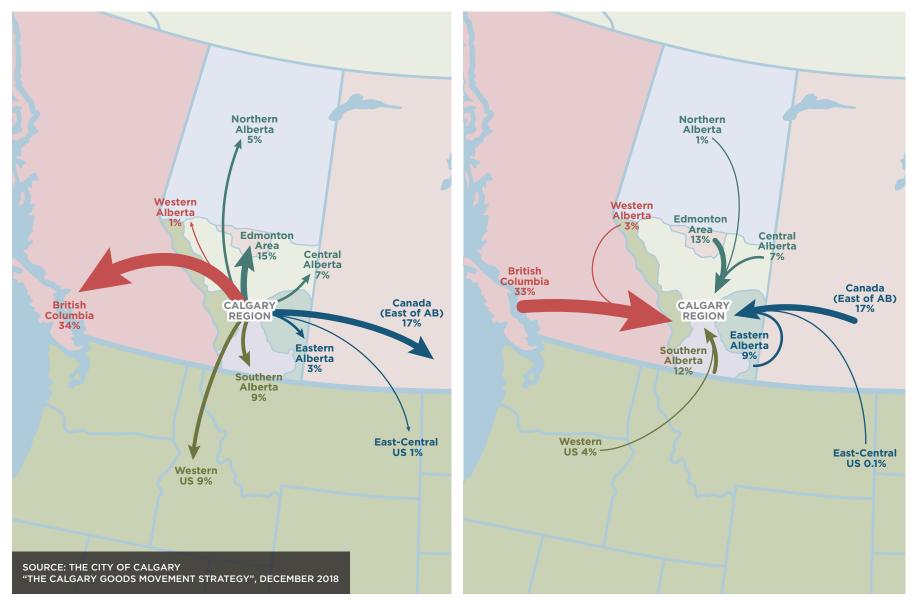
Emerging potential as major economic development corridor in proximity to the County's largest Hamlet (Langdon) and the City's biggest and fastest growing Wards



Regional Significance of the Hwy 22x Corridor

Primary Corridors for Goods Entering and Exiting Calgary

Long-distance Truck Trips Outbound from Calgary (left) and Inbound to Calgary (right)



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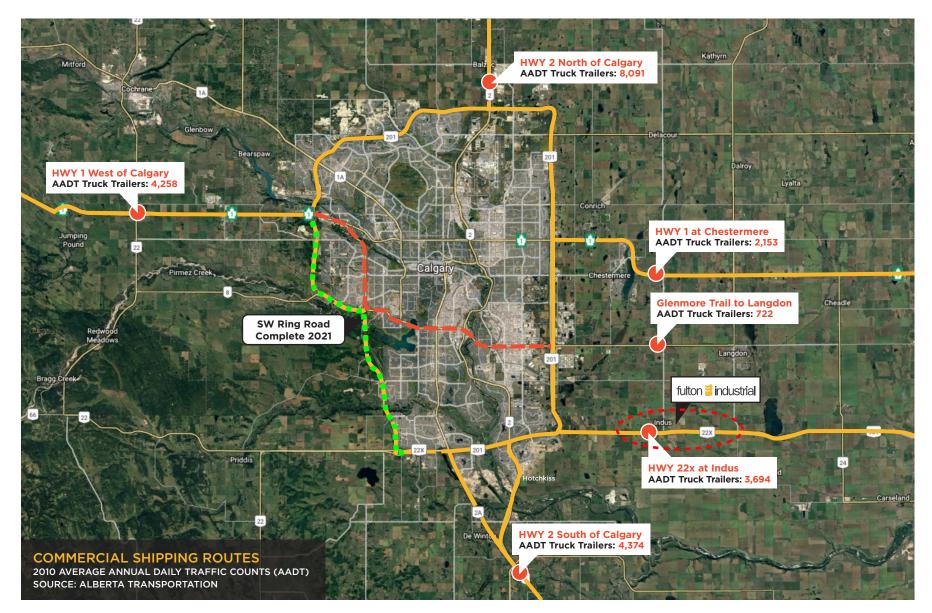
LONG DISTANCE TRUCKING CORRIDORS & VOLUMES:

- 36% is west of Calgary
- 24% is north of Calgary
- 24% is east of Calgary
- 17% is south of Calgary

• 60% is EAST / WEST

- Calgary's emergence as a distribution hub will accelerate trade in all directions
- Limited potential for industrial development west of Calgary makes areas with good access to the ring road and east/west regional routes highly strategic
- The Ring Road was envisioned as part of this larger east-west trade corridor

Primary Commercial Shipping Routes



PRIMARY COMMERCIAL SHIPPING ROUTES:

- Hwy 22x has carried up to 75% more commercial truck traffic than Hwy 1 historically
- Glenmore Trail is a local route, not a shipping route (especially east of Hwy 791)
- Opening of the North Ring Road shifted this pattern temporarily in 2009
- Completion of SW Ring Road in 2021 will solidify Hwy 22x as the primary east/west commercial transportation route

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Alignment of the TransCanada Highway



HWY 22x IS THE OPTIMAL EAST-WEST ROUTE:

- Hwy 1 east of Calgary travels southwest in alignment with Hwy 22x
- •For east/west transport, Hwy 1 through Strathmore and Chestermere is a detour that terminates into the east side of Calgary
- The most efficient bypass route for distance, travel time and fuel is Hwy 22x
- •GPS map the optimal route from Vancouver to Regina or Winnipeg. Even before the SW Ring Road Hwy 22x is the recommended route.
- The SW Ring Road will significantly enhance the commercial importance of this route

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The Highway 22x Growth Corridor



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COUNTY PLANNING CONSIDERATIONS:

- Consider the scale of activity occurring in Balzac
- Consider the pace of development in SE Calgary
- Consider similar patterns played out in Acheson, Leduc, Nisku, Strathcona
- Consider the development fundamentals of this corridor (primary transport route, rail route, proximity to City & County residential areas)
- Consider synergy and related benefits to the communities of Langdon and Indus
- Consider the development investments occuring elswhere along this corridor (S.Calgary, Tsuut'ina)

The Rocky View Advantage

FULTON INDUSTRIAL PARK VS. CITY OF CALGARY

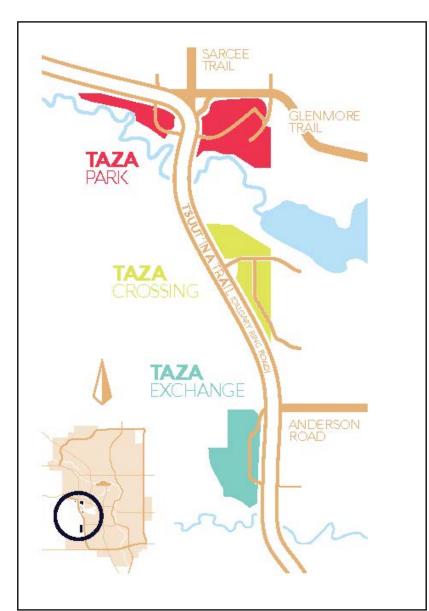
Industrial Property Cost Comparison

Summarized from report prepared by Nichols Applied Management August 2017

| Capital Costs | CITY OF CALGARY | FULTON INDUSTRIAL |
|--|-----------------|-------------------|
| Land Cost (10 acres) | 7,500,000 | 3,500,000 |
| Building Cost (30,000 square feet) | 5,100,000 | 5,100,000 |
| TOTAL CAPITAL INVESTMENT | 12,600,000 | 8,600,000 |
| SAVINGS: Fulton Industrial (\$) | | \$ 4,000,000 |
| SAVINGS: Fulton Industrial (%) | | 32% |
| Operating Costs | | |
| Taxes | | |
| Property Tax (2019) | 277,473 | 97,447 |
| Tax Rate (2019) | 2.2022% | 1.1331% |
| Utilities | | |
| Electricity - Utility Costs | 30,600 | 30,600 |
| Electricity - Calgary Franchise Fee | 3,400 | - |
| Gas - Utility Costs | 10,800 | 10,800 |
| Gas - Calgary Franchise Fee | 1,200 | 3 |
| Water / Wastewater / Drainage | 2,300 | 9,100 |
| TOTAL OPERATING COST PER YEAR | 325,773 | 147,947 |
| Total Operating Costs Per Square Foot | \$ 10.86 | \$ 4.93 |
| SAVINGS: Fulton Industrial (\$ per sq.ft.) | | 5.93 |
| SAVINGS: Fulton Industrial (\$ per year) | | \$ 177,826 |
| SAVINGS: Fulton Industrial (% per year) | | 55% |
| | | |

For a 30,000 sq.ft. facility on 10 acres locating in Fulton Industrial Park saves you:





MARKETING ROCKY VIEW COUNTY

- Protecting the Rocky View Advantage is Critical
- Cost competetive, common sense governance, efficient decision making, business friendly reputation
- Rocky View is well positioned to compete for non-residential development
- New options are emerging as cost competetive alternatives to locating within the City

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